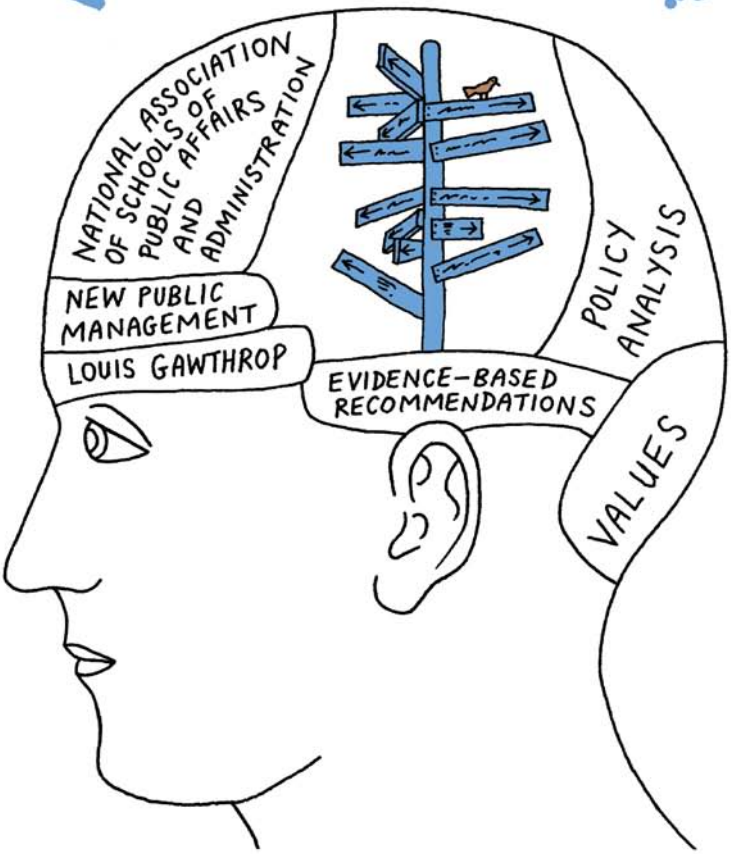
WHAT'S ON YOUR MIND?



university of baltimore
KNOWLEDGE THAT WORKS

MASTER OF
PUBLIC ADMINISTRATION

HIGH-QUALITY ACCREDITATION

The emergence of third-party government, technological innovation, strategic management and related trends requires a fundamental rethinking of the duties and obligations of public administrators in a democratic society.

UB's Master of Public Administration program was the first program of its kind in Maryland to be accredited by the prestigious, peer-review National Association of Schools of Public Affairs and Administration, which ensures our program not only meets national standards of academic quality but also provides the professional foundation necessary for a successful career in public service.

Through our program, you'll become versed in concepts that include administrative theory, public policy, program management, administrative ethics, quantitative analysis and management information systems, and you'll be able to specialize in one of five areas: budgeting and fiscal administration, health-care policy and administration, public and nonprofit management, public information management or public policy and administration.

You can also take advantage of our exclusively online webMPA program, enabling you to study with the same professors who teach in UB's classrooms but on your own schedule. We recognize that you may be a busy professional with family and other commitments, and our online program allows you to interact with your professors and other students from anywhere with an Internet connection.

The M.P.A. program is also offered weekends at the Universities at Shady Grove in Rockville, Md.

Fellowships and Internships

Fully funded fellowships at the Schaefer Center for Public Policy are available to promising students. You could be part of studies involving program evaluation and analysis, opinion research, strategic planning, performance measurement or management training.

You could also work on teams to develop grants or work with Maryland agencies on projects with important implications.

Some of our students have received highly competitive awards, including Presidential Management Internships, prestigious appointments in the federal government and Governor's Policy Fellowships in public policy and management.

"Our M.P.A. students come from all levels of government as well as from the nonprofit and private sectors. Their breadth of knowledge and wealth of experiences contribute to an engaging classroom environment that stimulates innovation and problem-solving, which are critical to addressing the challenges faced by government in the 21st century. I am honored to teach and prepare our new leaders."

Lorenda Naylor
assistant professor, School of Public Affairs

YOU'RE AN IDEAL CANDIDATE IF YOU...

- **have a bachelor's degree from a regionally accredited college or university with a grade point average of 3.0 or higher**
- **have a passion for public service**
- **have some managerial or policy experience working for government or nonprofit agencies.**

With an M.P.A. degree from UB, **you'll have the skills and experience to work in:**

- the nonprofit sector
- private corporations
- legislation
- public information
- operations
- financial management
- policy analysis
- program development
- government.

Learn more:
www.ubalt.edu/publicadministration or gradadmissions@ubalt.edu.

JOINT J.D./MASTER OF PUBLIC ADMINISTRATION

Earn Both Degrees At The Same Time

If you are interested in obtaining both your law and M.P.A. degrees, UB offers a joint program for eligible students. The program involves an integrated series of courses that fulfill both law and public administration requirements, allowing you to earn your degrees with 18-21 fewer credits than would be necessary if you earned one independently of the other. To participate, you must apply and be admitted to each program separately.

For more information, contact the **Office of Law Admissions** at 410.837.4459.

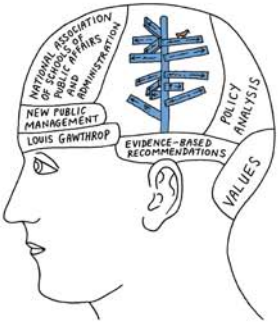
Schaefer Center for Public Policy

Since its establishment in 1985, the Schaefer Center has served the public and nonprofit sectors of the Baltimore metropolitan area and the state of Maryland by conducting program evaluations, performing policy analysis, facilitating strategic planning, providing management training programs and engaging in public opinion research.

Schaefer Center staff and researchers are experts in budgeting, managerial accounting, safety-net issues, welfare policy, environmental policy, government efficiency, health care, performance measurement, juvenile justice and criminal justice. In all of its endeavors, the center focuses on applying the knowledge and skills of the University community to real-world issues and on producing high-quality, objective, tangible results.

The center's clients include a broad range of government and nonprofit groups such as the Downtown Baltimore Center, Epilepsy Foundation of America, The Johns Hopkins University, Ketron Division of Bionetics Corp., NAACP, National Development Research Institute, National Institute of Justice, Office of Naval Intelligence, Office of the Secretary of State, VERA Institute of Justice and more than 30 state agencies, offices and departments.

To learn more about
WHAT'S ON OUR MIND,
go to: www.ubalt.edu/publicadministration.



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410.837.6565

Is grad school on your mind?

From applied psychology to criminal justice to negotiations and conflict management, you'll find graduate degree and certificate programs at UB's Yale Gordon College of Liberal Arts to speak to **what's on your mind**—exciting your intellect, enriching your life and advancing your career. Our accomplished faculty members, many of whom are scholar-practitioners, bring real-world experience and impressive academic credentials to the classroom. You'll also learn from your fellow students, who will contribute their own experiences and knowledge to your intellectual development.

UB's College of Liberal Arts offers more than 15 diverse master's, doctoral and certificate programs to help you meet today's demand for connecting theory to practice to create viable approaches to real-world matters—what we call **Knowledge That Works.**

Our graduate programs are designed with your needs in mind. We have a deep appreciation of your desire for relevant, real-world application of theory to the workplace and to the problems of society.

CONVENIENCE

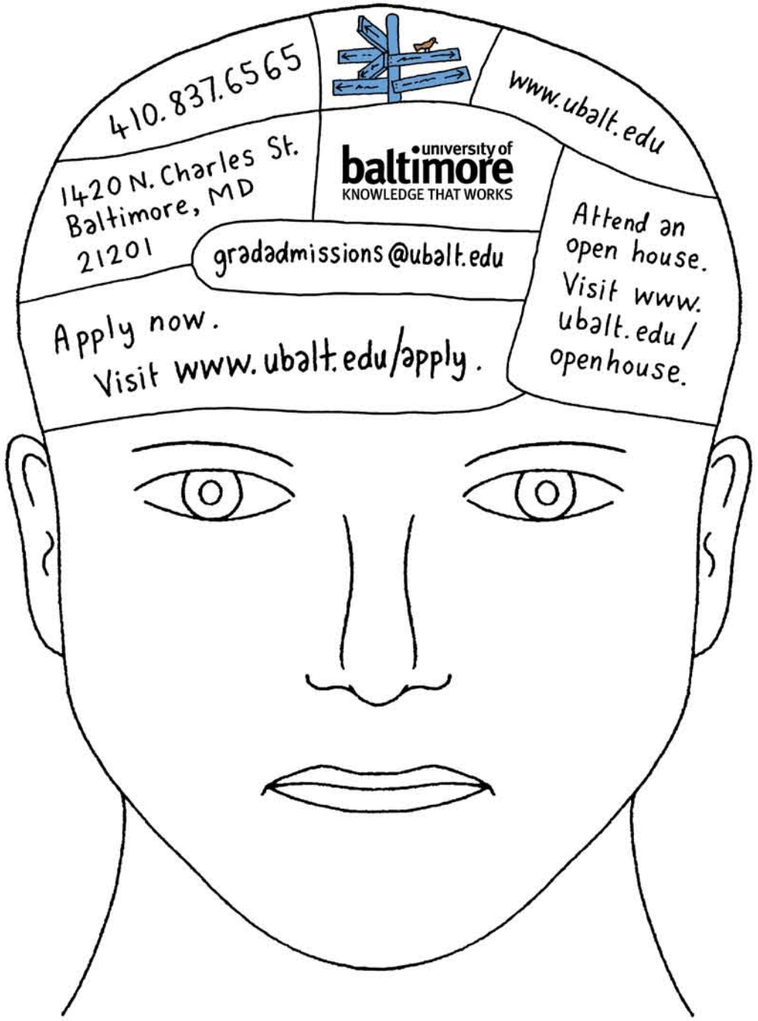
In addition to unparalleled instruction and attentive mentoring, you'll benefit from convenient class schedules at UB. **Most of our classes meet in the evenings, and in some programs, you can take advantage of weekend and online courses as well.** If you live close to Washington, D.C., we also offer select graduate programs in convenient weekend formats at the Universities at Shady Grove in Rockville, Md.

FACULTY

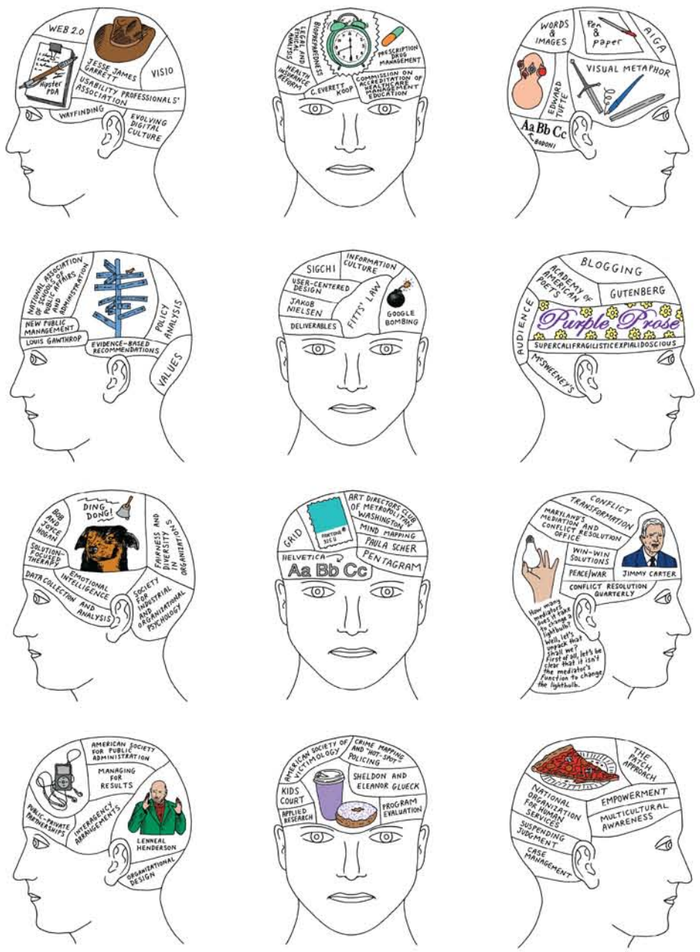
Incorporating a personalized system of student advising, our programs emphasize one-on-one interaction and individual attention. Our faculty will involve you in multidisciplinary learning and engage you as a partner in the academic enterprise. Ninety percent of our full-time faculty hold the highest degrees in their fields, and our adjunct faculty are chosen for their professional expertise. All of our instructors are closely connected to their professional communities and are highly invested in the greater Baltimore-Washington, D.C., community. This dual connection is a source of strength, knowledge and excellence.

ALUMNI

Our alumni speak to the benefits of studying at a university that believes in Knowledge That Works. They chose UB for its proven successes: its outstanding, diverse offerings and the opportunities it provides to enhance your career and your life outside of the classroom—not to mention its strong alumni network. Our graduates are willing and available to help and support you throughout your career.



GRADUATE PROGRAMS
YALE GORDON COLLEGE of LIBERAL ARTS



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