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## **Faculty Toolkit for Managing Disruptive Conduct**

While this Toolkit is meant to serve as a guide to use when encountering disruptive conduct in the classroom, you do not need to navigate any situation alone. The Office of Student Support (OSS) is here to provide aid and answer any questions. We strongly encourage you to contact us if you are experiencing any situations like those listed below.

## **Contact Us**

Office of Student Support | StudentSupport@ubalt.edu | 410.837.4755

## **Report Issues/Concerns**

Compass Case Management Reporting Form | Community Standards Reporting Form

## 1. What is disruptive conduct?

Questionable behavior vs. Disruptive behavior vs. Threatening behavior

- Questionable behavior may not be disruptive but may make others uncomfortable. This could include: unsolicited attempts at conversation about unusual or controversial topics, inappropriate affect, such as speaking louder than necessary to communicate information, continual interruptions (Penn State University, 2008).
  - i. If these behaviors are having a negative effect in any way, it is important to first communicate with the student privately and request that the behavior stop or change. It is important to include a time frame for the behavior to adjust as well as keeping an open line of communication with the student. If the student refuses and the behavior continues or worsens, it would be appropriate to make a report to the Office of Student Support.
  - ii. When speaking with a student, if you are unsure if the student is connected to other resources on campus such as the Office of Disability or Access Services or the Student Assistance Program but believe the student might benefit from these resources, there are two helpful questions you are permitted to ask the student: "Is there an office on campus that you are working with that we may meet with to discuss these concerns?" or "Was there an office on your previous campus (or educational setting) that I can refer you to at UB for support?" If the student is not currently connected with any offices, you may provide them with information but you should complete a Compass referral as well.



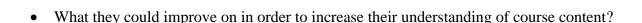
- Disruptive behavior When determining whether behavior is disruptive or not, you should consider the immediate consequences of the behavior as well as whether the behavior interferes with academic operations and/or prevents the faculty member or other students from fully participating in those activities (Penn State University, 2008).
  - Some of these disruptive behaviors, which are listed in the National Behavioral Intervention Team Association (NaBITA) Whitepaper (2017), may include: Texting/making calls, using social media, frequent interruption while talking and/ or repeated asking of irrelevant, off-topic questions, wearing inappropriate, offensive, or overly revealing clothing, wearing sexually provocative clothing, poor personal hygiene that makes it difficult to continue a conversation or teach class, excessive sighs, eye rolls, or other gestures, misuse of alcohol or other substances, overtly disrespectful behavior toward staff, faculty, or other students, or interruption of the professor.
- Threatening behavior behavior should be considered threatening if it suggests the possibility of violence and/or physical harm. Could include: mention of a weapon, verbal comments which mention the desire to harm self or others, unwanted physical contact, highly agitated or unpredictable behavior, aggression or violence (Penn State University, 2008).
  - i. It is difficult to predict aggression and violence, but some indicators of potential violence could include: concerning expressions of anger including violent fantasies (i.e. contents of writings/drawings), fascination with weapons, expressed suicidal/homicidal ideation, stalking behaviors, interest in previous shooting situations, unusual and aberrant behavior, and/or withdrawn behaviors.
  - ii. If a student is exhibiting threatening behaviors and you believe the threat of physical harm or danger is imminent, contact the University of Maryland, Baltimore Police Department (UMBPD) first before attempting to de-escalate the situation. UMBPD can be reached at 911.

#### 2. Minimizing and preventing disruptive conduct

Organization and communication in the learning environment is the most effective way to prevent disruptive behavior in the classroom. Appropriate communication with students and setting expectations for the classroom will help to prevent the initial occurrence of disruptive conduct.

Effective methods to help minimize disruptive conduct include:

- Defining classroom expectations, both verbally and in writing The faculty member should be clear when communicating policies, requirements, and expectations of the class. These policies and expectations should be clearly stated in the syllabus as well as verbally discussed with the students at the start of the course. Incorporating student participation in the creation of classroom rules and expectations is also helpful. This can be done by utilizing class time at the beginning of the course to have students brainstorm class rules or behavioral expectations in the classroom, and keeping the student-created rules posted in the classroom throughout the remainder of the course. Instructors may also use this time to let students know what to expect from them. Having an open line of communication with students forges a stronger relationship, and establishes a shared sense of respect and duty to conduct oneself appropriately in the classroom. Setting the tone for a healthy learning environment is the most crucial aspect in preventing disruptive conduct.
- *Increase presence and forge relationships with students* Instructors who have strong relationships with their students are less likely to experience disruptive behavior in the classroom. Make sure to know students' names, communicate your office hours and encourage students to attend, and present yourself as caring and approachable. If students feel that you are accessible and welcoming, they may feel more comfortable approaching you with concerns and are more likely to behave respectfully in the classroom.
- Encourage Active Learning Try to utilize peer-to-peer education as often as possible in the classroom. When the learning space feels like a community, students will be more likely to take responsibility for their learning and hold each other accountable for conduct. Inattentive and distracted behavior may be prevented with an engaging and active learning environment.
- Seek feedback from students When students provide feedback to faculty about the course and the learning environment, students will be actively thinking about their learning and their behavior, and instructors can receive helpful comments to make the classroom a healthier learning space. Feedback can be gathered from course evaluations, regular check-ins throughout the course, and utilizing other feedback techniques such as the plus/delta technique (Iowa State University, 2019). With the plus/delta technique, students are asked to anonymously respond to four questions:
- What is helping them learn within the learning space?
- What could be improved within the learning space to help their learning?
- What they are doing to learn the content?



This information could be shared with the class and used to make adjustments to the course requirements and teaching methods.

Note: Instructors should put considerable effort into also ensuring that the First Amendment is observed in the classroom. The University System of Maryland's statement regarding the First Amendment can be found here. The statement describes the University System's commitment to the free exchange of ideas within higher education to preserve intellectual development, discovery, the dissemination of knowledge and an environment where unfettered expression of all ideas is nurtured (University System of Maryland, 2019). With this in mind it is especially important to consider the responsibilities of faculty as it pertains to management of the classroom.

Faculty maintain primary responsibility for the establishment and management of the classroom environment. Students who engage in any prohibited behavior that causes classroom disruption may be directed by the faculty member to leave the class for the remainder of the class period. Longer separations or dismissals from class based upon student conduct must be preceded by a student conduct conference or student conduct hearing, as outlined in the student conduct process. Prior to the student conduct process, faculty may work with the assistant dean in their respective schools to address classroom matters (Howard Community College, 2019).

The Office of Student Support is available to help navigate these matters if questions or concerns arise.

### **3.** Example Statements regarding Disruptive Behavior for inclusion in Syllabi

Please review the following syllabus statements and utilize the different statements that may be useful for you as an instructor:

- Our discussion should be civilized and respectful to everyone and relevant to the topic we are discussing. Everyone is entitled to their opinion. Our discussion is meant to allow us to hear a variety of viewpoints. This can only happen if we respect each other and our differences (Iowa State University, 2019).
- Disruptive conduct, including excessive talking, arriving late to class, sleeping, reading newspapers, using unauthorized electronic devices during class is not permitted. Repetitive and seriously disruptive behavior, e.g., fighting, using profanity, personal or



physical threats or insults, damaging property, may result in referral to the Office of Student Support (Iowa State University, 2019).

- You are expected to treat your instructor and all other participants in the course with courtesy and respect. Your comments to others should be factual, constructive, and free from harassing statements. You are encouraged to disagree with other students, but such disagreements need to be based upon facts and documentation (rather than prejudices and personalities). It is the instructor's goal to promote an atmosphere of mutual respect in the classroom. Please contact the instructor if you have suggestions for improving the classroom environment (Iowa State University, 2019).
- Continued disruption of class, following initial discussion may result in a report to the Office of Student Support for a potential UB Code of Conduct violation (Iowa State University, 2019).
- Class Conduct: A positive learning environment relies upon creating an atmosphere where diverse perspectives can be expressed, especially in a course that focuses on pressing and controversial social and political issues. Each student is encouraged to take an active part in class discussions and activities. Honest and respectful dialogue is expected. Disagreement and challenging of ideas in a supportive and sensitive manner is encouraged. Hostility and disrespectful behavior is not acceptable. Just as we expect others to listen attentively to our own views, we must reciprocate and listen to others when they speak, especially when we disagree with them. However, in this class, our emphasis will be on engaging in the mutual exploration of issues as presented in the course readings as scholars rather than in defending points of view we have formed outside the classroom (University of Michigan, 2016).
- In our structured and unstructured discussions and dialogues, we also will have many opportunities to explore some challenging, high-stakes issues and increase our understandings of different perspectives. Our conversations may not always be easy; we sometimes will make mistakes in our speech and our interpretation of what we hear; sometimes we will need patience or courage or imagination or a combination of qualities to engage our texts, our classmates, and our own ideas and experiences. Always We will always need to show respect for others. Thus, an important aim of our course will be for us to increase our facility with difficult conversations that may sometimes arise inside issues of social justice as we deepen our understandings of multiple perspectives whatever our backgrounds, experiences, or positions (University of Michigan, 2016).
- Membership in the academic community places a special obligation on all members to preserve an atmosphere conducive to the freedom to teach and to learn. Part of that



obligation implies the responsibility of each member of the University of Baltimore community to maintain a positive learning environment in which the behavior of any individual does not disrupt the classes of teachers or learners. It is the responsibility of the individual faculty member to determine, maintain and enforce the standards of behavior acceptable to preserving an atmosphere appropriate for teaching and learning. Students will be warned if their behavior is evaluated by the faculty member as disruptive. Behavior may result in referral to the Office of Student Support to review alleged university violations of behavioral standards (Northern Arizona University, 2018).

### 4. **Responding to disruptive conduct**

When a student is disruptive in a learning environment, it is important to respond to that conduct in an appropriate and responsible manner. Some recommendations for responding to disruptive conduct include:

- Address the conduct immediately The most effective way to handle disruptive conduct is to address the behavior immediately. In some instances it may be appropriate to address the disruptive behavior in the moment, though often it is advisable to pull the student aside and speak with them privately. Whether the conduct is a distracted student browsing the internet or a student responding argumentatively, all disruptive behaviors should be addressed appropriately and in a timely manner.
- Utilize conflict management strategies When an instructor is discussing a problem, the first step is to identify the problem and highlight the impact of the problem on the learning environment, and how the problem or behavior affects the class as a whole. You should also acknowledge the student's emotions regarding the problem and make sure not to invalidate or ignore a student that is expressing their feelings. When a student feels heard, they will be more likely to respond in a positive, rather than confrontational, manner. This will create a healthier learning environment and allow the students to recognize the impact of their conduct on the classroom as a whole.
- Provide students with campus resources You should make sure to provide students with information on various campus resources. These should be provided when a problem arises, but could also be included in the syllabus. You can also complete a Compass Case Management Reporting Form, which can help the student get connected with important campus resources such as Office of Disability or Access Services or the Student Assistance Program. All relevant campus resources regarding disruptive conduct will be listed at the end of this document.



- Be willing to end the class If attempts to address a problem results in further escalation, the instructor may choose to end the class to diffuse the tension and reconvene at the next class period. The instructor may also ask a disruptive student to leave the classroom, but is not permitted to make decisions to expel or force a student to drop a class on a temporary or permanent basis beyond the one class. If a student is asked to leave the classroom, faculty members should submit a Compass Case Management Reporting Form and will likely be referred to their Assistant Dean who can conduct a structured conversation to attempt to find a solution before the matter is referred to the student conduct process. This ensures that the student is allowed due process and allows for the Office of Student Support to remain neutral if the matter is later referred through the student conduct process.
- Tips for engaging with students who may be oppositional, frustrated, disruptive, or anxious:

## Do:

- Acknowledge the student's frustration or irritation ("I hear that you are frustrated.")
- Allow the student to share what is upsetting or concerning them
- Rephrase what the student is saying ("It seems you are frustrated because you had to miss the quiz, and course policy doesn't permit a retake, and now you believe you will fail the course.")
- Be direct and clear about the conduct you will and will not accept ("I will not engage in an interaction where you continue to yell and gesture like that." "I will not engage in an interaction where you use profanity and curse repeatedly.")
- Be honest and transparent; do not make false promises to pacify the student
- Communicate in a calm, non-confrontational manner

### Do Not:

- Get pulled into an argument or shouting match
- Become hostile or punitive yourself ("You can't talk to me that way!" "How dare you speak to me like that!")
- Discuss retribution without process ("You won't be in this class any longer!")
- Press for explanations for their conduct ("Why do you insist on behaving this way?" "What makes you think this is acceptable behavior?")
- Ignore or disregard the situation
- Touch the student

If a student is anxious, frustrated, raising their volume, or otherwise attempting to become argumentative or not allowing you to respond, you may respond with something

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along the lines of: "It is clear that this interaction will not be a productive conversation right now, so I am not going to engage in a discussion about this issue. You may contact me to schedule a time to meet when you are better able to engage in a calm and respectful discussion." If a student becomes hostile or refuses to leave the classroom/discussion, you should contact the UMBPD at 911.

# 5. Responses to disruptive conduct

The Office of Student Support is available to provide coaching, assistance, and potential templates for written correspondence with students when handling many of the situations listed below. As always, please feel free to utilize the office as a resource while navigating these challenging situations. Early reporting is strongly encouraged.

# Scenario: Alleged Academic Misconduct or Code of Conduct Violation

*In the moment:* If you observe what you perceive to be cheating on exam or quiz, discreetly approach the student and explain your concern. "I have observed the following behavior that I believe may constitute cheating. We will need to discuss this following class." Then calmly document as much of the situation as possible, including individuals involved, specific behavior that was noticed.

Follow up: When possible, it is strongly recommended that you consult with the Office of Student Support before having a follow up with the student. Typically, your conversation with the student should involve explaining what you observed, offering the student an opportunity to offer an explanation, and letting them know that the matter is being referred to the Office of Student Support for review through the Student Conduct Process. Following the discussion, submit a Community Standards Reporting Form that includes information about individuals involved, a copy of the course syllabus and any other information you feel will be relevant to the Hearing Officer who will review the concern.

It is highly recommended that faculty refrain from grading assignments under review in the student conduct process until the process has concluded. The Office of Student support can request a Temporary grade if the inquiry will not be concluded prior to grading due dates and may provide additional support as needed.

Generally, the process for referring a Code of Conduct Violation to the Office of Student support is very similar. When possible and appropriate it is encouraged to notify a student in advance that a matter is being referred to the Student Conduct process. However, there may be instances when this is not possible or not advisable, in that case submit a <a href="Community Standards Reporting Form">Community Standards Reporting Form</a> and the Office of Student Support will reach out to the student. Examples where it may be advisable to allow the Office of Student Support to make the initial outreach is if there has been a threat made, UMBPD was

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contacted and are filing a report or if a no contact order or some other agreement that limits communication has been put in place.

Scenario: Unprofessional or Inappropriate Behavior during Course-Related Activities (group meetings, group discussions)

*In the moment*: If you were not present for behavior begin by gathering information. Early on it will be important to determine if any University policies were violated. The Office of Student Support is available to assist you in that process.

Follow up: If there is a violation OSS will be able to provide you with ongoing instruction about how to proceed. In such cases, faculty are typically asked to complete a Community Standards Reporting Form.

If there is not a violation, the Office of Student Support will likely connect you with the Assistant Dean of your College to schedule a follow up meeting with the student. The meeting is not intended to be an investigation, but instead notify the student that concern has been noted and review course expectations with the student. Following the meeting, it is recommended to follow up with an email summary to the student and the Assistant Dean who attended the meeting with a summary of what was discussed and restating your expectations. In cases such as this faculty are typically asked to complete a Compass Case Management Reporting Form.

## Scenario: Belligerent Emails

*In the moment:* Respond to the student addressing valid questions or concerns and then share your expectations for appropriate communication. It is acceptable to share with the student that if they wish to continue communicating with you via email that future correspondence should exclude profanity or aggressive tone. In such cases faculty are typically asked to complete a Community Standards Reporting Form to document the occurrence.

Follow up: In many cases this type of message is tied to a specific issue or topic that once resolved de-escalates the matter. However, there are situations where students will continue to choose to communicate in this fashion. In such cases, it is advisable to keep in regular contact with the Office of Student Support so that correspondence can be reviewed to determine if a violation has occurred or to provide on-going support to the faculty member. Generally, when responding to these messages it is best to address the valid questions and not be drawn into debates that do not directly relate to the question at hand.



# Scenario: Inappropriate Verbal Outburst in Class

*In the moment:* Address the outburst and provide direction that speaks to the issue and provide instruction for corrective actions. For instance, "If you would like to participate in the class discussion, please raise your hand and wait to be called upon." In the event the behavior persists and disturbs the learning environment, you may request that the student leave the class. In the event the student refuses and continues to disturb the classroom, please contact UMBPD who may assist in management of the situation. UMBPD can be reached at 911.

Follow up: Following class, send a summary to the student that addresses their behavior and the expectations you have for the learning space. The message should also include expectations for the learning environment and a timeline for the student to adjust their behavior. In cases such as this faculty are asked to complete a Compass Case Management Reporting Form. Following the incident is recommended to stay in communication with the Office of Student Support to determine other actions that may be taken or if a structured meeting with the student, the instructor and the Academic Dean may be necessary.

## Scenario: Mental Health Concerns

It is important to note that response related to mental health concerns should be highly dependent on the circumstances and the severity of symptoms or behaviors that are manifesting.

*In the moment:* In the event there is an immediate threat to self of others, it is important to contact UMBPD as soon as possible (911). UMBPD officers are trained to ensure student safety, engage in threat assessment, share resources and report information to the necessary campus partners.

Follow up: If the information shared is concerning but does not reach intent to harm, and if instructors are comfortable they may reach out to the student in the moment and ask if anything is going on that they need to discuss and provide resources. In the event the information has been shared in an email, instructors can respond with a message sharing their concern and letting the student know that they have notified the Office of Student Support to conduct outreach to the student to determine if there is support or resources that can be offered. In this event, please copy StudentSupport@ubalt.edu on your message.

Resources that are most relevant in this situation are the Clinical Case Manager, Office of Student Support and Student Assistance Program (outreach, support and mental health services), UMBPD (immediate response, welfare check and immediate situational

assessment), and Disability and Access Services (Course accommodation, when applicable and appropriate). UMBPD can be reached at 911.

Following such situations, we ask faculty to complete a Compass Case Management Reporting Form and provide a detailed description of what has occurred.

Scenario: Physical Outburst (pushing furniture, throwing anything, slamming doors)

In the moment: Instruct the student to stop the behavior and ask them to leave the classroom or space immediately. If there is fear for anyone's safety in the area, contact UMBPD immediately and file a report. In the event there is an immediate threat to self of others, it is important to contact UMBPD as soon as possible (911). UMBPD officers are trained to ensure student safety, engage in threat assessment, share resources and report information to the necessary campus partners.

Follow up: Submit a Community Standards Reporting Form following the incident and include an objective summary of what occurred, including whether UMBPD was notified, if the student removed, as well as the names of other individuals who were involved. The Office of Student Support will work with the individuals involved and UMBPD and to determine next steps and any other necessary actions.

Scenario: Sexual Harassment, Sexual Misconduct or other Discriminatory Harassment

*In the moment:* In the event the behavior is observed, instruct the acting student to cease the conduct immediately. Speak with the individuals directly involved and let them know that as a mandated reporter you will need to report what you witnessed.

If the report comes electronically or occurs outside of the class room, first make sure the student is safe. Then it is important to share that you will need to share this information with a member of the Title IX team and that they will follow up with the student. You can share that it is up to the student whether they wish to meet or speak with the Title IX Team member. Additionally, the student also has the ability to make a report to UMBPD if they wish to do so. However, it is important to note that both processes are separate. UMBPD can be reached at 911.

Follow up: Document the specific details of your conversation with the student and then reach out to the Office of Student Support. A member of the Title IX team will then reach out to the affected student to provide resources, information about options and outline the process. It is important to note that the University may be limited in its ability to take action, if the reporting student does not wish to participate in the process.

Scenario: Threats Directed at Faculty or Others

*In the moment:* First it is important to note the difference between feeling uncomfortable or threatened versus the action of being threatened. In such cases, the first step taken by

UMBPD or the Office of Student Support will be to review the specific language, gestures, or additional actions that occurred.

If you observe someone being threatened or are threatened yourself, contact UMBPD immediately (911.). UMBPD will document, investigate the situation and notify appropriate offices including the Office of Student Support or Human Resources. UMBPD officers are trained to ensure safety, engage in threat assessment, share resources and report information to the necessary campus partners.

Follow up: If UMBPD has been contacted they will provide a copy of the police report to the Office of Student Support. However, if you wish to provide additional detail or submit any additional information you can do so by completing a <a href="Community Standards Reporting Form">Community Standards Reporting Form</a> following the incident. As always, it is important to provide the facts and objective information. The Office of Student Support will communicate with the individuals directly involved to gather more information, determine next steps, and provide information about the student conduct process and the rights of all individuals involved.

# Scenario: Under the Influence of Alcohol or Drugs in the Classroom

In the moment: Approach the student and ask them to speak with them privately. This can be done during a break or while a task is provided to other students. It is appropriate to ask them to gather their things and not return to the specific class. In the event they refuse, are creating a disruption or disturbance or you believe they may be a danger to themselves or others in their current condition, contact UMBPD. UMBPD can be reached at 911.

*Follow up:* In such cases, faculty are asked to complete a <u>Compass Case Management</u> <u>Reporting Form.</u> The Office of Student Support will review the submission and contact you, if need be, to gather additional information and determine the best course of action.

## 6. Reporting incidents to the Office of Student Support

Be sure to review the Student Code of Conduct in the <u>Student Rights and Responsibilities</u> <u>Guide</u> when determining whether to complete an incident report. If you have questions about what might be reportable, you may contact the Office of Student Support at <u>studentsupport@ubalt.edu</u> or at 410-837-4755.

Please also refer to the <u>Student Rights and Responsibilities Guide</u> for a detailed description of your role as a faculty member in reporting violations, a detailed description of the adjudication process for Student Code of Conduct violations, and a list of possible sanctions for Student Code of Conduct violations.



When disruptive conduct leads to a possible violation of the Student Code of Conduct, please report this violation to the Office of Student Support. You may report the violation by completing the <u>Community Standards Reporting Form</u>. The Office of Student Support will respond to the report as soon as possible, and contact you if there are questions or if documentation is needed. When completing a report for a conduct violation, be clear regarding direct observations, and try to avoid conjecture or embellishment.

For example: "The student yelled at another student (name), called the other student a dumba\*\*, threw paper off their desk, and shoved the chair back when they left," as opposed to, "The student was aggressive, throwing things, swearing, and threatening, and the whole class was worried about what was going to happen next."

Also, please note that anything you include in your submission becomes a part of the students' academic record, which the student may request and review. As such, it is important to ensure that the submission is objective and focuses on the facts and details of what is being reported.

Disruptive conduct should be reported to the Office of Student Support when:

- You have made at least an individual attempt to rectify the behavior, but that attempt was unsuccessful;
- There is repeated interruption of the classroom environment or university operations;
  or
- The student's behavior is erratic or concerning. If at any time, there is an incident of violence, a threat of violence, or you feel that the students are a potential harm to themself or others please contact the University of Maryland, Baltimore Police Department or local law enforcement immediately by calling 911.

# 7. Campus Resources at University of Baltimore

Departments:

- Office of Student Support (OSS) Academic Center Room 111 &112, phone: 410-837-4755, email: <a href="mailto:studentsupport@ubalt.edu">studentsupport@ubalt.edu</a>
- Office of Disability and Access Services (DAS) Academic Center Room 111, phone: 410-837-4755, email: das@ubalt.edu
- <u>Student Success & Support Services (SSSS)</u> Academic Center Room 113, phone: 410-837-4271, email: <u>studentsuccess@ubalt.edu</u>

•<u>University of Maryland Baltimore Department</u> Non Emergency number: 410-837-4444, email: <u>ubpolicedepartment@ubalt.edu</u>

Other Resources:

- Student Assistance Program (SAP) phone: 1-800-327-2251, website:
  www.portal.bhsonline.com (username: UBALT) If making a referral to the SAP, please submit a Compass Case Management Referral Form.
- Student Rights and Responsibilities Guide
- Student Handbook

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https://www.ubalt.edu/images/homepagebackgrounds/Freedom % 20 of % 20 Expression % 2<u>OPrinciples% 20% 20Guidelines% 20-% 20Approved% 20and% 20Final% 20-</u> %206.21.19.pdf