**Middle States Steering Committee**

**Co-liaisons:**

* Catherine Andersen, Associate Provost for Academic Affairs
* Darlene Smith, Professor of Marketing, MSB

**Provost**:  Joseph Wood

**President's Designee:** Anita Harewood, VP, Gov't & Community Relations

**Co-chairs, Working Group 1: Enhancing Institutional Effectiveness**

* Peter Toran, VP Communication and Planning, Office of Planning
* Murray Dalziel, Dean, MSB

**Co-chairs, Working Group 2: Solidifying Collaborative Leadership and Governance**

* Victoria Schultz, Associate Dean, School of Law
* Alan Lyles, Professor, School of Health & Human Services, CPA

**Co-chairs, Working Group 3: Strengthening Commitment to Student Success**

* Shelia Burkhalter, Associate VP for Student Affairs EMSA
* Cheryl Wilson, Associate Professor, Communications Design, CAS

**Co-chairs, Working Group 4: Aligning Educational Offerings for Enrollment Growth**

* Paul Walsh, Assistant VP Academic Innovation & Instructional Support, OTS
* Lucy Holman, Associate Professor and Director, Langsdale Library

**Student Government Association:**  Lucas Wooleyhand, VP-SGA, CAS
**University Faculty Senate:**   Jeffrey Saywer, Professor, Legal, Ethical and Historical Studies, CAS
**University Staff Senate:**   TBD,

**University of Baltimore Foundation:** Shirley Marcus Allen, Managing Director, Kirkland Byrd Group, M.P.A. '78

**Working Group 1: Enhancing Institutional Effectiveness**

1. ***Murray Dalziel, Dean and Professor of Management, MSB – Co-chair***
2. ***Peter Toran, VP Communication and Planning, Office of Planning – Co-chair***
3. Sandra Hill, Associate Professor and Associate Dean, CAS
4. John Callahan, Professor Emeritus, School of Public & Intl Affairs, CPA
5. Ed Gibson, Associate Professor, School of Public Affairs, CPA
6. Steve Wilson, Associate Dean-Finance, Law School
7. JC Weiss, Executive-in-Residence/Senior Lecturer, MSB
8. Mason Paris, AVP for Tech and Deputy CIO, OTS
9. Mark Jacque, AVP for Enrollment Management Services, EMSA
10. Jennifer Schwartz, CFO, UB Foundation
11. Peter Toran, VP Strategic Planning
12. **Neb Sertsu,** VP Facility Mgmt Capital Plan
13. Ken Weaver, Graduate Fellow, Schaefer Center, CPA

**Working Group 2: Solidifying Collaborative Leadership and Governance**

1. ***Alan Lyles, Professor, School of Health & Human Services, CPA – co-chair***
2. ***Victoria Schultz, Associate Dean, School of Law – co-chair***
3. Dan Gerlowski, Professor, MSB
4. Jeffrey Ross, Professor, School of Criminal Justice, CPA
5. Stephanie Gibson, Associate Professor, CAS & Provostal Fellow
6. Julie Persell, Business Analyst, OTS
7. Chris Hart, Manager Public Information, University Relations
8. Joe Blevins, Director of Financial Aid, EMSA
9. Stephen Kiel, Reference and Instruction Librarian, Langsdale Library
10. William Boyd, Financial Analyst, Budget Office
11. Nevada Winrow, MBA Student, MSB

**Working Group 3: Strengthening Commitment to Student Success**

1. ***Cheryl Wilson, Associate Professor, Communications Design, CAS – co-chair***
2. ***Shelia Burkhalter, Associate VP for Student Affairs, EMSA – co-chair***
3. Sascha Sheehan, Assistant Professor, School of Public Affairs & Int’l Affairs, CPA
4. Megan Manley, Assistant Dean for Advising and Enrollment, CPA
5. Nicole Marano, Assistant Dean for Academic Advising, CAS
6. Lisa Park, Assistant Dean for Academic Affairs and Student Services, MSB
7. Cassandra Jones Havard, Professor, School of Law
8. Cydney Delia, Learning Services Coordinator, ALC
9. Heeseung Lee, Director Undergraduate Admissions, EMSA
10. James Campbell, Bus Analyst II / Instruct Tech Spc, OTS
11. Michael Shochet, Head of Reference, Library
12. Nancy O’Neill, Director, CELTT
13. Brandee Izquierdo, Undergraduate Student, CAS

**Working Group 4: Aligning Educational Offerings for Enrollment Growth**

1. ***Lucy Holman, Director, Associate Professor and Director, Langsdale Library – co-chair***
2. ***Paul Walsh, Assistant VP Academic Innovation & Instructional Support, OTS – co-chair***
3. Ben Wright, Associate Professor, Criminal Justice, CPA
4. Kelly Carr, Assistant Professor, Klein Family School of Communications Design, CAS
5. Marilyn Oblak, Professor and Associate Dean, MSB
6. Fiona Glade, Associate Professor and Assistant Dean, CAS
7. Frank van Vliet, Lecturer and Executive in Residence, MSB
8. Betsy Nix, Assistant Professor, LEHS / Honors Director, CAS
9. Natalie Malm, Instructional Designer, OTS
10. Katie Kauffmann, Associate Director Student Relations Systems, EMSA
11. Toyette Sullivan, Advisor, Shady Grove
12. Joanne Julius, Undergraduate Student, MSB