

Kelechi Uzochukwu Ekpagu, PhD

School of Public & International Affairs | Schaefer Center for Public Policy
College of Public Affairs | University of Baltimore
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EDUCATION

- PhD, Public Policy** Atlanta, GA
Georgia State University & Georgia Institute of Technology (Joint Program)
Specialization 1: Planning & Economic Development
Specialization 2: Public & Nonprofit Management
Dissertation: “Assessing the Prevalence, Participants, and Predictors of Coproduction: The Case of Atlanta, Georgia”
- MPA, Master of Public Administration** Atlanta, GA
Andrew Young School of Policy Studies, Georgia State University
Specialization: Management & Finance
- BS, Civil & Environmental Engineering** Greensboro, NC
North Carolina Agricultural & Technical State University
Waste Management Certification
Magna Cum Laude

POSITIONS

Academic Sector

- 2022-Present Associate Professor, University of Baltimore
2023-Present Co-Director, Maryland Equity, Inclusion, & Leadership Program
2016-Present Instructor, Maryland Certified Public Manager Program
2015-22 Assistant Professor, University of Baltimore
2012-15 Adjunct Professor, Georgia State University
2009-14 Graduate Research Assistant, Georgia State University

Government Sector

- 2024-Present Evaluator/Content Strategist, Consumer Finance Protection Bureau (CFPB)
2023-Present Digital Strategist, General Services Administration (GSA)
2014-15 PhD Intern, Community and Economic Development, Federal Reserve Bank of Atlanta
2008-09 State Program Coordinator, Safe Routes to School (SRTS) Program, Office of Planning, Georgia Department of Transportation
2007-08 Management Consultant, Centers for Disease Control and Prevention (CDC)

Nonprofit & Private Sectors

- 2024-Present Technical Consultant, PRM Consulting Group, Inc.
2023-Present User Experience Researcher & Strategist, Flexion, Inc.
2009-13 Research and Administrative Associate, SRTS National Partnership
2007-08 Program Consultant, Global Evaluation & Applied Research Solutions
2004-07 Civil Engineer I, Schnabel Engineering, Inc.

PUBLICATIONS

Refereed Journal Articles

- Uzochukwu, K., Thomas, JC (2018), Who engages in the coproduction of public services and why? The case of Atlanta, Georgia. *Public Administration Review*, 78: 514-526.
- Uzochukwu, K. (2017), The associations between neighborhood constructs, physical activity, and childhood obesity: Understanding race and income disparities. *Journal of Urban Affairs*, 39(3): 421-435.
- Chikoto-Schultz, G, Uzochukwu, K. (2016), Governing civil society in Nigeria and Zimbabwe: A question of policy process and non-state actors' involvement. *Nonprofit Policy Forum*, 7(2): 137-170.
- Wyatt-Nichol, H, Seabrook, RL, Uzochukwu, K, Brown, E. (2021). Racism as a public health crisis: implications for criminal justice. *Journal of Public Management & Social Policy* (REVISE & RESUBMIT)
- Uzochukwu, K. (2023). Can institutionalized participatory mechanisms increase citizen coproduction and mitigate racial and SES bias? *Public Administration Review* (UNDER REVIEW)
- Naylor, LA, Uzochukwu, K. (2022). U.S. LGBTQ rights: The emergence of a new protected class. *Public Administration Review* (UNDER REVIEW)
- Seabrook, RL, Wyatt-Nichol, H, Uzochukwu, K, Brown, E. (2021). Restoring Trust: Strategies for Fair and Impartial Policing Practices. Special issue in *Public Integrity: The New 4 Es: Fostering Engagement, Empathy, Equity, and Ethics in an Era of Uncertainty*. (UNDER REVIEW)

Book Chapters

- Uzochukwu, K, Prysmakova, P. (2020) Collaborative Community Development. In: Farazmand A. (Ed) *Global Encyclopedia of Public Administration, Public Policy, and Governance*. Springer, Cham.
- Uzochukwu, K. (2018). Citizens' roles in public service delivery: Reconceptualizing coproduction. In R. Allen Hays (Ed.), *Neighborhood Change and Neighborhood Action: The Struggle to Create Neighborhoods that Serve Human Needs*. Lexington Books.
- Taylor, HL, Luter, DG, Uzochukwu, K. (2018). The truthful mirror: Reforming the civic engagement movement in higher education. In Robert F. Kronick (Ed.), *Community Engagement: Principles and Practices*. NOVA Science Publishers Inc

Uzochukwu, K, Hubsmith, D. (2013). Safe Routes to Schools. In D.C. Wiley and A.C. Cory (Ed.), *Encyclopedia of School Health*. Volume 1, pp. 517-519. Sage.

Working Manuscripts for Refereed Journals

Co-production in the Absence of the State: Towards a Reconceptualization (with Charles Kaye-Essien)

Engaging traditionally underrepresented groups in local public service delivery: Evidence from 20 countries in sub-Saharan Africa. (undergoing revisions per IPMJ review)

Penny-wise or pound-foolish: An analysis of federal SRTS program funding.

The power of coproduction: Assessing community participation and attitudes toward service quality.

An exploration of race, class, and coproduction motivation.

Method effects matter: An analysis of coproduction participation by survey methodology. (with Jiwon Nam-Speers)

Other Publications

Uzochukwu, K. (November 2015). Citizen Engagement in Community Development. In Federal Reserve Bank of Atlanta, *Partners Update*.

<https://www.frbatlanta.org/community-development/publications/partners-update/2015/06/151105-citizen-engagement-in-community-development>

Uzochukwu, K. (2013). Conjunction Junction, What's Your Function? An Assessment of Coproduction in Atlanta, Georgia. *Public Administration Times*.

<http://patimes.org/conjunction-junction-whats-function-assessment-coproduction/>

Uzochukwu, K. (November 2012). Exercise Your Right to...Exercise. *Research Blog*.

Safe Routes National Partnership. <https://www.saferoutespartnership.org/blog/48>

Uzochukwu, K. (October 2012). Everyone's Doing It: The Use of Positive Peer Pressure. *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=1>

Uzochukwu, K. (September 2012). Safe Routes to School Works: The Proof Is in the Pedaling. *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=2>

Uzochukwu, K. (August 2012). We've Got You Covered: Geographic-Specific Research. *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=3>

Uzochukwu, K. (July 2012). An Equal Footing for Girls. *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=4>

Uzochukwu, K. (June 2012). Leveling the Playing Field for Underserved Communities. *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=5>

Uzochukwu, K. (May 2012). Going Green... Staying Green. *Research Blog*. Safe Routes National Partnership. <https://www.saferoutespartnership.org/blog/48?page=6>

Uzochukwu, K. (April 2012). Who Says Rules Are Made to Be Broken? *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=7>

Uzochukwu, K. (March 2012). It's a No Brainer: Active Kids = Smarter Kids. *Research Blog*. Safe Routes National Partnership.

<https://www.saferoutespartnership.org/blog/48?page=8>

PRESENTATIONS

Refereed

- 2023 Terms & Conditions #NewRules (Diversity, Equity, Inclusion), UBalt RED Talk
- 2023 Understanding Race, Racism, and Discrimination in the Workplace, MEILP
- 2022 Understanding Race, Racism, and Discrimination in the Workplace, MEILP
- 2021 20th Annual Social Equity Leadership Conference, Virtual
- 2021 American Society for Public Administration (ASPA), Virtual
- 2021 Conference of Minority Public Administrators (COMPA), Virtual
- 2019 Consortium for Collaborative Governance (CCG), Tucson, AZ (**invited**)
- 2018 Public Management Research Conference (PMRC), Singapore
- 2017 International Institute of Administrative Sciences (IIAS) Study Group on Coproduction of Public Services, Washington, DC
- 2017 ASPA Conference, Atlanta, GA
- 2017 Economics Association International (WEAI), Santiago, Chile
- 2017 5th Global Conference on Transparency Research (GCTR), Limerick, Ireland
- 2016 IIAS Study Group on Coproduction of Public Services, Tampere, Finland
- 2016 American Society for Public Administration (ASPA), Seattle, WA
- 2016 Urban Affairs Association (UAA) Conference, San Diego, CA
- 2015 Public Management Research Conference (PMRC), Minneapolis, MN
- 2015 Urban Affairs Association (UAA) Conference, Miami, FL
- 2015 Conference of Minority Public Administrators (COMPA), Philadelphia, PA
- 2014 Association of African Planning Schools (AAPS), Cape Town, South Africa
- 2014 Southeast Conference for Public Administration (SECOPA), Atlanta, GA
- 2014 ASPA Conference, Washington, DC
- 2014 Conference of Minority Public Administrators (COMPA), Washington, DC
- 2014 Urban Affairs Association (UAA) Conference, San Antonio, TX
- 2014 Georgia Tech Research & Innovation Conference (GTRIC), Atlanta, GA
- 2013 Urban Affairs Association (UAA) Conference, San Francisco, CA
- 2012 Urban Affairs Association (UAA) Conference, Pittsburgh, PA
- 2010 Association for Budgeting & Financial Management (ABFM) Conf., Omaha, NE
- 2010 Southeast Conference for Public Administration (SECOPA), Wilmington, NC

Invited

- 2020 The Paideia School, Guest Lecturer for Black History Senior Seminar. "Modern Africa and Its Interfacing with Europe," Atlanta, GA (with Oluchi Ekpogu)

- 2020 Plenary Session Presenter: “Environmental Change, Urbanization, and Human Security in Lagos, Nigeria,” American Geographical Society (AGS), Geography 2050: DC, Springfield, VA
- 2019 UBalt’s Center for Excellence in Learning, Teaching, & Technology (CELTT), Faculty Development Day, Workshop on “Providing Early Feedback to Students” Baltimore, MD
- 2019 The Paideia School, Guest Lecturer for Black History Senior Seminar. “Might Capitalism Be a Viable Option for African Development?” Atlanta, GA (with Oluchi Ekpagu)
- 2017 The National Great Blacks in Wax Museum, “Temporary Protected Status (TPS), Deferred Action for Childhood Arrivals (DACA), and Muslim Ban Effect on the African Diaspora,” Baltimore, MD
- 2016 Year Up Baltimore, “Civic Engagement and Voting,” Baltimore, MD
- 2013 Whitney M. Young, Jr. Leadership Conference of the National Urban League Young Professionals, “The Impact of Minority Business Development Programs in U.S. Cities,” Atlanta, GA (with Amb. Andrew J. Young and Andrea Young)
- 2013 National Society of Black Engineers (NSBE) Convention, “The Atlanta Way: Lessons from the Making of Modern Atlanta for Other 21st Century Cities,” Indianapolis, IN (with Dr. Harvey K. Newman and Andrea Young, Esq.)
- 2012 Georgia State University, “Creating Great Jobs: Who, Where, How,” Atlanta, GA (with Ambassador Andrew J. Young, J. Clifton, H. Newman, and J. Hotchkiss)

TEACHING EXPERIENCE

The University of Baltimore: Assistant Professor (Fall 2015 - Present)

M	PUAD 628	Statistical Applications in Public Administration	22 courses
M	PUAD 720	Urban Politics and Policy Planning	11 courses
U	PPIA 326	Urban Politics & Public Policy	11 courses
M	PUAD 703	Urban Management	5 course
D	PUAD 814	Seminar in Policymaking & Implementation	2 courses
M	PUAD 770	Community Economic Development	2 courses
U	PPIA 408	Methods in Govt and Public Policy	2 courses
U	PPIA 284	Politics in Comparative Perspectives	2 courses
D	PUAD 832	Doctoral Quantitative Methods	1 course
U	PPIA 322	Bureaucracy and Public Policy	1 course
U	PPIA 479	African Politics, Culture, & Society	1 course
M	PUAD 623	Foundations: Bureaucracy & Polit. Process	1 course
D	PUAD 809	Doctoral Individual Research	1 course
D	PUAD 813	Seminar in Research Methods	1 course
D	PUAD 832:	Quantitative Methods	1 course

U=undergraduate M=Masters D=Doctoral

Schaefer Center for Public Policy: External Contracts (2016 - Present)

Instructor, Election Judge Training, Baltimore City Board of Elections

Instructor, Data-Based Decision-Making, U.S. Social Security Administration

Instructor, Maryland Certified Public Manager Program

- Performance Measurement
- Managing Diversity in the Workplace and Promoting an Inclusive Organization

Instructor, Maryland Equity and Inclusion Leadership Program (MEILP)

- Race and the -isms
- Sex and the -isms
- Generations and Age Discrimination
- Religion and Spirituality

Georgia State University: Adjunct Professor (2012 - 2015)

PMAP 4041 Policy Data Analysis (Statistics) 2 courses

PMAP 4451 Economic Development Policy 1 course

DIRECTED STUDENT LEARNING

Dissertation Committees: (1) Shermaine Malcolm, (2) Frank Brooks, (3) Charles Wilson, Jarvis Patterson-Askew, Jobin Sebastian

Graduate Research Assistants: Mamei Lansana (2020), David Caldwell (2018), Ifeyinka David (2016-17), Ning Yun (2015-16), Adnan Hameed (2015)

GRANTS & AWARDS

- 2021 Diversity, Equity, and Inclusion Faculty Award
University of Baltimore
Award amount: \$1,000
- 2016-23 Faculty Summer Research Grants
College of Public Affairs, University of Baltimore
Award amount: \$23,545
- 2019 Faculty Fellow
Center for Excellence in Learning, Teaching, & Technology, Univ. of Baltimore
Award amount: \$2,050
- 2014 Dissertation Fellowship
Georgia State Foundation & Coca-Cola Foundation
Award amount: \$820
- 2014 1st Prize - Ivan Allen College Paper Competition
Ivan Allen College of Liberal Arts, Georgia Tech
Award amount: \$1,500

- 2014 Walter W. Mode Scholarship Award
American Society for Public Administration (ASPA)
Award amount: \$1,500
- 2014 COMPA Student Scholarship
Conference of Minority Public Administrators (COMPA)
Award amount: \$500
- 2013 Kim Hinton Memorial Scholarship Award
Georgia Fiscal Management Council
Award amount: \$2,000
- 2013 Founders' Forum Fellow
American Society for Public Administration (ASPA)
Award amount: \$500
- 2009-12 Dean's Scholar Fellowship
Andrew Young School of Policy Studies, Georgia State University
Award amount: \$24,000 (3-year total)
- 2004 Civil Engineering Student of the Year
North Carolina A&T State University
Award amount: \$1,000

OTHER HONORS

- 2020 Fulbright Specialist
U.S. Dept of State, Bureau of Educational and Cultural Affairs
- 2015 Outstanding Doctoral Student Award
Andrew Young School of Policy Studies, Georgia State University
- 2012 Fulbright Public Policy Fellowship (Inaugural Year—Nigeria)
U.S. Dept of State, Bureau of Educational and Cultural Affairs
- 2009-10 Urban Fellow
Georgia State University
- 2009-12 Doctoral Scholar Award
Southern Regional Education Board (SREB)
- 2007 Inductee, Pi Alpha Alpha National Honor Society for Public Affairs & Admin.
- 2003 Inductee, Tau Beta Pi National Engineering Honor Society (2004 President)
- 2003 Inductee, Golden Key International Honour Society

PROFESSIONAL SERVICE

Editorships

- 2015-17 Associate Editor, Journal of Public Management & Social Policy
- 2014-15 Assistant Editor, Journal of Public Management & Social Policy
- 2014-17 Assistant Editor, African Social Science Review

Manuscript Reviewer

- American Review of Public Administration (ARPA)
- Environment & Behavior (EAB)
- International Review of Administrative Sciences (IRAS)
- Journal of Health Care for the Poor and Underserved (JHCPU)
- Journal of Immigrant and Minority Health
- Nonprofit Policy Forum (NPF)
- Public Administration Review (PAR)
- Public Management Review (PMR)
- Ralph Bunche Journal of Public Affairs
- Sustainability

Organizational Leadership

- 2023-24 Immediate President, Conference of Minority Public Administrators (COMPA)
- 2022-23 President, COMPA
- 2021-22 President-Elect, COMPA
- 2020-21 Vice President, COMPA
- 2021-22 National Council Member, American Society for Public Administration (ASPA)

Conference Leadership

- 2023 Planning Committee, Public Management Research Conference (PMRC)
- 2023 Planning Committee and Best Paper Award Committee, COMPA
- 2022 Planning Committee and Best Paper Award Committee, COMPA
- 2021 Panel Organizer and Presenter, Social Equity Leadership Conference, National Academy of Public Administration (NAPA), *Virtual*
- 2020-21 Planning Committee, Conference of Minority Public Administrators, *Virtual*
- 2019 Panel Chair, Public Management Research Conference (PMRC), Chapel Hill, NC
- 2019 Roundtable Organizer/Facilitator, "Discussing Controversial Topics in a Multicultural Environment," Urban Affairs Assoc. (UAA), Los Angeles, CA
- 2018 Roundtable Organizer/Facilitator, "Discussing Controversial Topics in the Classroom," Urban Affairs Association, Toronto, Ontario, Canada
- 2017 Roundtable Organizer/Facilitator, "Discussing Race & Systemic Inequities in the Classroom," Urban Affairs Assoc., Minneapolis, MN
- 2016 Panel Moderator, Compact for Faculty Diversity, Tampa, FL

- 2015 Panel Moderator, Compact for Faculty Diversity, Arlington, VA
- 2014 Conference Volunteer, American Society for Public Administration (ASPA), DC
- 2013 Conference Volunteer, Urban Affairs Association (UAA), San Francisco
- 2013-14 Planning Committee, Georgia Tech Research & Innovation Conference, Atlanta

SERVICE TO THE FIELD

University System of Maryland

- 2022- UBalt Representative, Council of University System Faculty (CUSF)
- 2024- University System of Maryland (USM) Diversity & Inclusion Council
- 2023 Moderator, CUSF Mental Health Awareness Townhall hosted by CUSF

University of Baltimore

- 2022- UBalt Representative, Council of University System Faculty (CUSF)
- 2020-21 Planning Committee, Lessons for Online Learning: Information Literacy, Quantitative Reasoning, and Open Education Resources
- 2021 Presenter, Research Engagement Day (RED) Talk
- 2019-20 Planning Committee, Race, Ethnicity, and Place 2020 Conference
- 2017-19 Student Organization Advisor, African Student Union
- 2016-18 Member, Council on Research, Scholarship, and Creative Activity
- 2017, 18 Judge, Inspired Discoveries: A Symposium of Undergraduate Research
- 2017 Member, GenEd Council Workgroup for International Baccalaureate Credit
- 2016, 17 Presenter, Research Engagement Day (RED) Talk
- 2016 Presenter, Langsdale Library's 12:30 Talk
- 2016 Search Committee, Tutoring Manager, Academic Learning Center
- 2016 Search Committee, Reference and Instruction Librarian

College of Public Affairs

- 2020 Presenter, SPIA Faculty Lecture Series
- 2018-19 Secretary, College of Public Affairs Faculty Senate
- 2017-18 Secretary, College of Public Affairs Faculty Senate
- 2016-17 Secretary, College of Public Affairs Faculty Senate
- 2016-18 Member, MPA Self-Study Steering Committee for NASPAA Reaccreditation
- 2018 Member, SPIA Committee for Teaching and Instructional Effectiveness
- 2017 Presenter, CPA Dean's Speaker Series, University of Baltimore
- 2016 Faculty Search Committee Member, Analytical Techniques/Policy Analysis
- 2016 Assessor, Course Assessment for GVPP 499 Senior Seminar

Graduate School: Georgia State University and Georgia Institute of Technology

- 2013-14 Graduate Student Advisory Board, Ivan Allen College of Liberal Arts, GT
- 2010-14 Graduate Student Mentor, Dept. of Public Management and Policy, GSU

PUBLIC SERVICE

- 2020- Founding Member, *The Network of Black Immigrants*
- 2010- Board Member, *Selfless4Africa, Inc.*
- 2016-19 Mentor, *Year Up Baltimore*
- 2016 Mentor, *Southwest Success Mentor Program*

PROFESSIONAL DEVELOPMENT

- 2023 NSF STEM Context Matters Conference and Grant-Writing Workshop
- 2021 The Digital Teaching Symposium, Blackboard Global Events (virtual)
- 2019 Emerging Leaders Workshop, Consortium for Collab. Governance, Tucson, AZ
- 2019 Faculty-led Learning Community for the Pedagogy of Quantitative Reasoning, 2-Day Interactive Workshop organized by Dr. A. Lyles, UBalt
- 2019 Culturally-Responsive Teaching: Train-the-Trainer Workshop, CELTT, UBalt
- 2017 ASPA's Young Scholars Workshop, Chennai, India
- 2016 Institute for Teaching and Mentoring, and Faculty Diversity, Southern Regional Education Board (SREB), Tampa, FL
- 2015 Institute for Teaching and Mentoring, and Faculty Diversity, SREB, Atlanta, GA
- 2015 Sakai Training for Web-based Courses, University of Baltimore
- 2015 Workshop on "Developing Strong Reflection Prompts," CELTT, UBalt
- 2014 Building Future Faculty Program, North Carolina State University, Raleigh, NC
- 2014 PhD Student Development Workshop, Urban Affairs Assoc., San Antonio, TX
- 2013 ASPA's Young Scholars Workshop, Beijing, China
- 2010 Doctoral Consortium, Academy of Management Conference, Montreal, Canada

PROFESSIONAL MEMBERSHIPS

- 2024- National Forum for Black Public Administrators (NFBPA)
- 2012- Urban Affairs Association (UAA)
- 2012- American Society for Public Administration (ASPA)
- 2014- Conference of Minority Public Administrators (COMPA)
- 2015- Public Management Research Association (PMRA)
- 2017- ASPA Section on Democracy and Social Justice (DSJ)
- 2018-19 Northeastern Conference for Public Administration (NeCoPA)
- 2010-14 Southeastern Conference for Public Administration (SeCoPA)
- 2016-17 Western Economic Association International (WEAI)
- 2010-11 Association for Budgeting & Financial Management (ABFM)