161873  University of Baltimore (Net Price)

How long did it take to complete this survey? 3 hour(s)

2007-08 FTE student enrollment: 2,747
2009-10 FTE student enrollment: 4,273
3-year % Change in FTE: 56%

Areas of Greatest Cost Increase

Scholarships and fellowships expenses, excluding discounts & allowances

<table>
<thead>
<tr>
<th>2007-08 Amount</th>
<th>2009-10 Amount</th>
<th>3-Year % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>$527,367</td>
<td>$4,580,702</td>
<td>769%</td>
</tr>
</tbody>
</table>

Explanation of increased costs:
Scholarship and Fellowship expenses, excluding discounts & allowances
The increase in scholarship expense was a strategic initiative of the University of Baltimore. Until 2008, enrollment was limited to juniors, seniors and graduate students. In 2008 the university welcomed its first batch of freshmen students and by 2010, the university had a full complements of students from freshmen to graduate students. The new influx of students created a demand for Pell scholarships which increased by $2.6 million between 2008 and 2010. Freshmen scholarships or transfer students student scholarship increased by $2 million. The university increased institutional scholarships for law students by almost $2 million.

Steps towards cost reduction:
The university strives to increase scholarships expenses every year to make higher education more affordable to students. The source of revenue for scholarships comes from private donations and state funding and not from tuition and fees.

Auxiliary enterprises

<table>
<thead>
<tr>
<th>2007-08 Amount</th>
<th>2009-10 Amount</th>
<th>3-Year % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>$3,742,744</td>
<td>$7,305,445</td>
<td>95%</td>
</tr>
</tbody>
</table>

Explanation of increased costs:
Auxiliary Enterprise
After 2008, the university privatized its parking services. Part of the contract with the parking vendor required the university to equip the garages with modern equipment to control entry and egress. The university also made significant structural improvement to the garages and invested in additional maintenance of the garages. The university also made an investment in food service which was later abandoned as not being sustainable.

Steps towards cost reduction:
The University is committed to upgrade Auxiliary Enterprise facilities, which in turn, helps students by providing state of the art facilities. Auxiliary Enterprise is funded by student fees and other sources of self support revenues. The university has kept student fee increases to a minimum and has relied on increases in self support revenues to make the improvement to Auxiliary facilities.

Student services

<table>
<thead>
<tr>
<th>2007-08 Amount</th>
<th>2009-10 Amount</th>
<th>3-Year % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>$6,416,230</td>
<td>$9,863,604</td>
<td>54%</td>
</tr>
</tbody>
</table>

Explanation of increased costs:
Student Services
The addition of freshman and sophomore students required us to provide additional services to them. We added staff and provided these new students with a vast array of services.

The University raised its tuition between 2008 and 2010 by a meager 4%. Most of the additional expenses were not borne by
students but paid for by state funding and other revenues.

**Steps towards cost reduction:**
The increase in student service expenses have stabilized. The addition of freshman and sophomores required us to provide more services and future expenses are expected to stay close to 2010 levels.

**Control of Student Charges**

**Agencies responsible for determining the tuition and fee increases:**
The Board of Regents of the University System of Maryland sets tuition and fees for the University of Baltimore.

**Extent to which the institution participates in determining the tuition and fee increases:**
Using guidelines established by the Board of Regents of the University System of Maryland, the University of Baltimore submits proposed tuition and fees to the Board of Regents for thier approval.